

Company Presentation

German Equity Forum 2012

November 14, 2012



Agenda

- 1 Profile
- 2 Transit / Growth Path
- 3 Financials
- 4 Deufol Share
- 5 Management Structure SE
- 6 Appendix

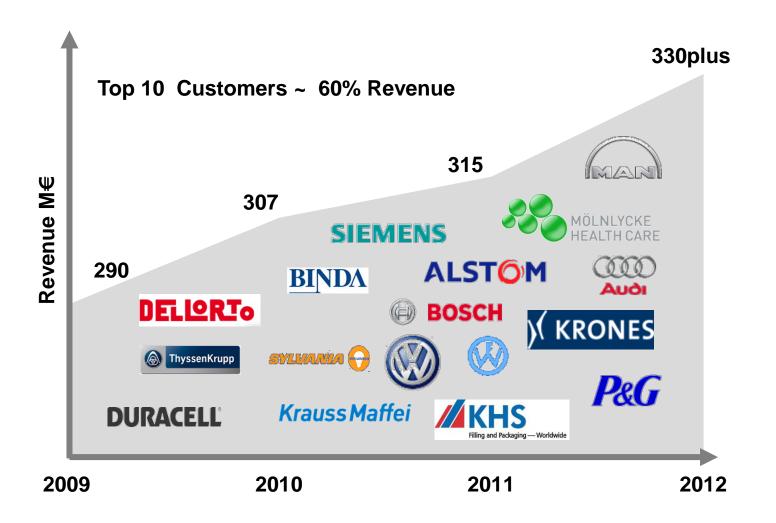


Solution Provider around Packaging Services

- Prominent very strong Customer Base
 - Export & Industrial Goods Packaging
 - Automated Packaging / Promotional & Display Packaging
 - ➤ Gift Cards & Data Management
 - ➤ Supplementary Services
- Service solutions across different industry sectors
 - > Automotive, Consumer, Industrial goods
- Our Strengths (USPs)
 - ➤ Highest Quality & Service Standards
 - Supra-regional and International Player
 - > IT Expertise & Solutions







DEUFOL

Solution Provider around Packaging Services



Germany:	56
Belgium:	5
Italy:	4
Czech Republic:	3
USA:	2
Austria:	2
Slovakia:	2
France:	1
China:	1
Singapore:	1

Deufol is a Global Player

- International network of 77 Deufol operations in 10 countries
- Serve our customers in multiple countries at multiple locations
- Cross-border learning and international know-how transfer
- Strategy and international initiatives are defined internationally ("World Board")

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Export & Industrial Goods Packaging

- Plant moves, beverage filling machines, textile machines, turbines, generators etc.
- Deufol packaging techniques High quality & Service Standards
- Strong IT expertise to meet individual customer requirements
- International experience



Germany, Czech Republic, Slovakia, Austria, Italy, China, USA

Key Customers:

Siemens, Krones, ThyssenKrupp, KHS, Bühler, Brückner, Oerlikon, MAN, Uhde etc.

Competitors:

Cargopack (K&N), Duisport Packing Logistics, Translog (Nefab), akf siemers









Automated Packaging

- High-speed transfer lines, semi automatic machines
- Total packaging solution (custom & innovative design,
 3-D image renderings & custom prototyping, machinery innovation,
 packaging material, custom tooling etc.)
- Batteries, pens, windshield wipers, home products etc.
- Paperboard packaging, shrink packaging, skin packaging, thermoforming, clamshells, blisters, trays

Major markets:

USA and Belgium

Key customers:

Duracell, Bosch

Competition:

Sonoco, Excel









Promotional & Display Packaging

- Manual packaging for display building
- Transfer from high-speed lines to secondary packaging
- Highly skilled teams
- Strong experience in display assembling
- Flexible reaction on promotional peaks (space & resources)

Major markets:

USA, Belgium, Germany

Key customers:

Duracell, Procter & Gamble

Competition:

DHL, Schenker, Scherm, Rock Tenn







Gift Cards & Data Management

- Automated activation of multipacks
- Card personalization (encoding) with magnetic strip and scratch off
- Labeling
- Data management (single source activation)
- Pre-paid card business
- Product innovation (replacement of plastics)

Major market:

USA

Key customers:

"Popular mobile phone producer", IPS, Wirecard

Competition:

CPI Card group, Harvard Packaging











Supplementary Services

- Warehousing, Logistics, Transport Management
- In-house-Outsourcing
- Picking / Customization
- Material supply, production supply, after production services
- Highly Automated Warehouse Management
- Strong IT expertise to fulfill individual customer requirements

Major market:

Germany, Austria, Czech Republic, Belgium, Slovakia, Italy

Key customers:

Mölnlycke Health Care, Volkswagen, Bosch, Audi, Infraserv Logistics, Morellato

Competition:

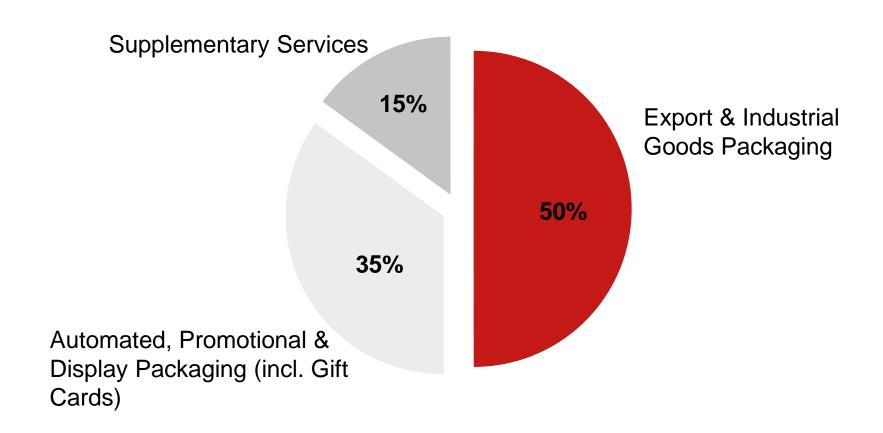
numerous providers





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Sales split by service



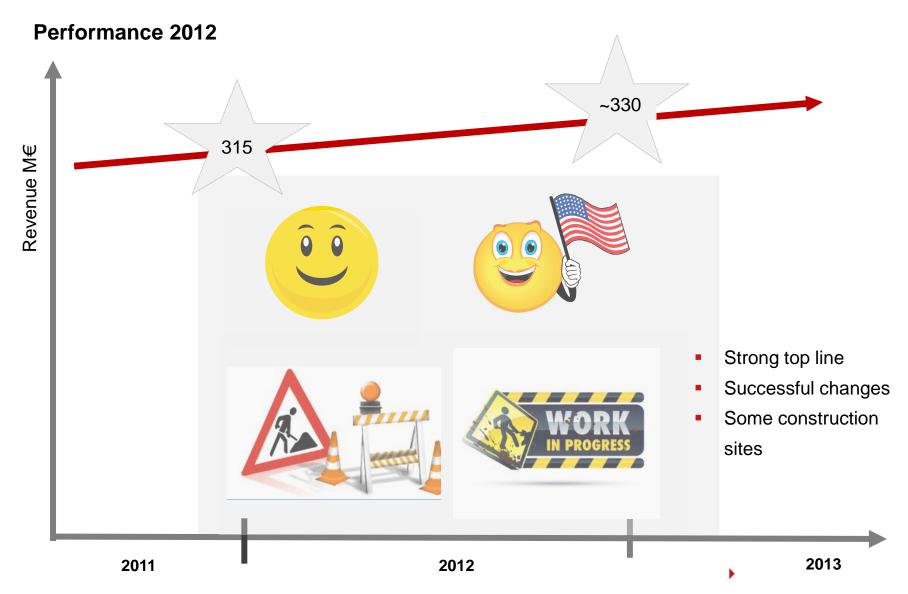


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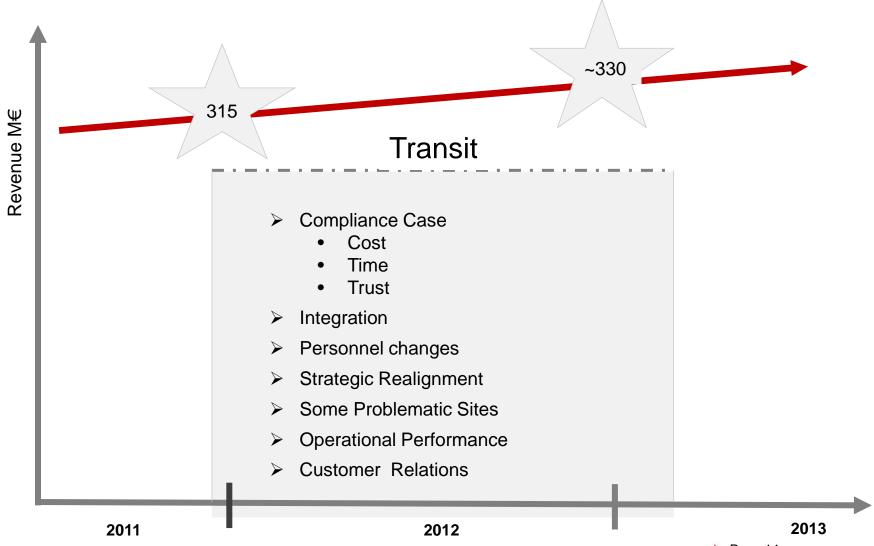
Transit / Growth Path





Transit / Growth Path

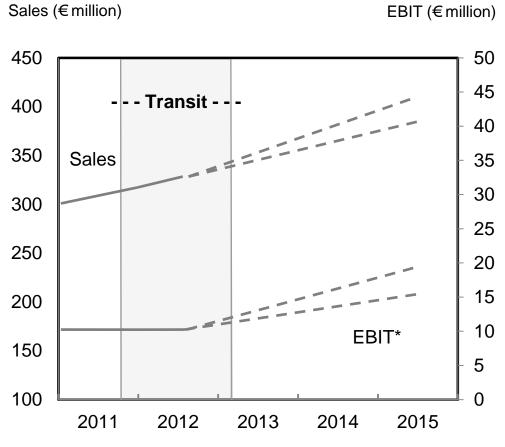




Growth Path to EBIT €20 million

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Organic revenue growth 7% EBIT margin goal > 5%



*EBIT before extraordinary Expenses

- Further Integration
 - One Brand
 - Leverage Economies of scale
- Sales and Business Development offensive
 - Resources / Skills / Measures
- Strengthening Management Team
 - Group Senior Management
 - German Site Managers
- Operational Improvement
 - Industrialization / standardization
 - capacity management
 - CIP
- Strengthening Financial Management
- Leverage IT Competence



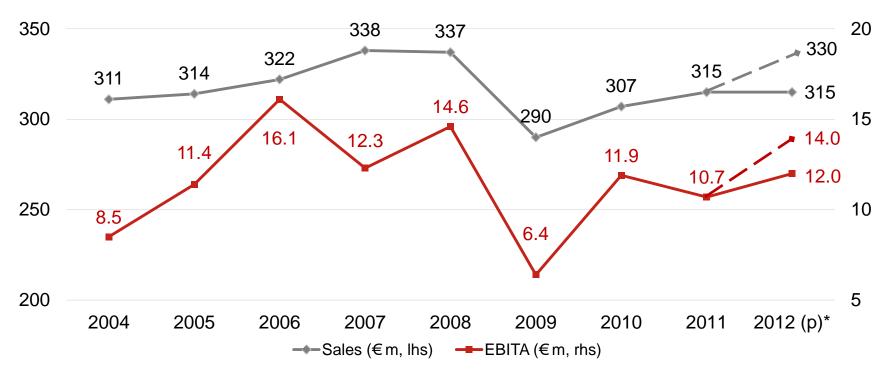
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Historical development

Revenue & EBITA



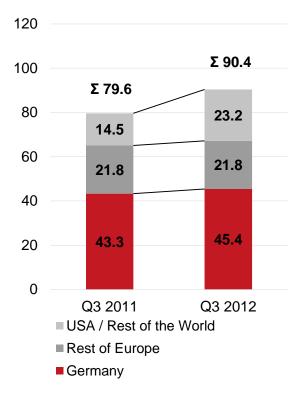


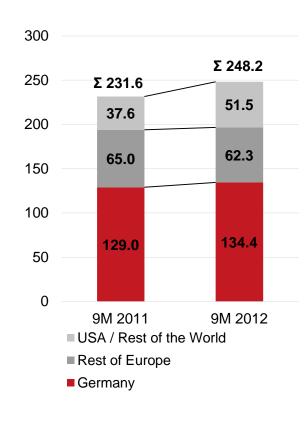
- Positive trend in revenues since 2009
- Earnings improvement opportunity
- * Figures for 2012 show the planning range EBIT adjusted for extraordinary expenses, predominantly in connection with law suit against former managers (up to € 4.5 million)



Sales split by region

Sales growth of 13.5 % in Q3, 7.2 % after 9M Sales (€m) *





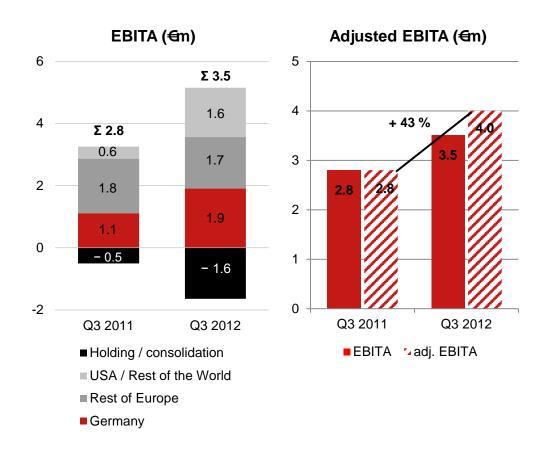
- "Germany": Good Performance of Export & Industrial Packaging
- "Rest of Europe": Lower packaging volumes in Belgium
- "USA / Rest of the World": Significant expansion of the gift card business

^{*}Sales figures without holding



EBITA split by segment

Strong operational performance

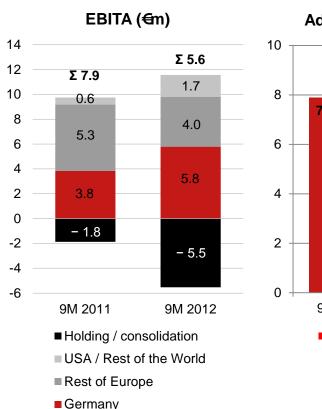


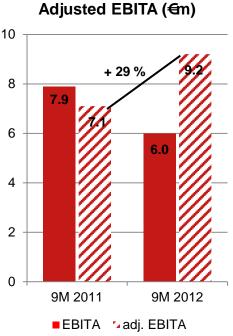
- One-off expenses predominantly in connection with the action against former managers; also costs associated with SE-conversion and registered shares
- "Germany": Better results in Export & Industrial Packaging
- "Rest of Europe": Stable development in Q3
- "USA / Rest of the World": Gift card business delivered results



EBITA split by segment

Adjusted EBITA 29 % above previous year





"Germany"

- Reorganization and integration measures
- Centrally coordinated purchasing system
- Slight easing of wood prices

"Rest of Europe"

- Discontinuation of the 2011 one-off effect in Belgium (release of liabilities to employees in the amount of €0.8 million)
- Lower packaging volumes in Belgium

"USA / Rest of the World"

 Production capacities in the gift card business increased considerably

Holding

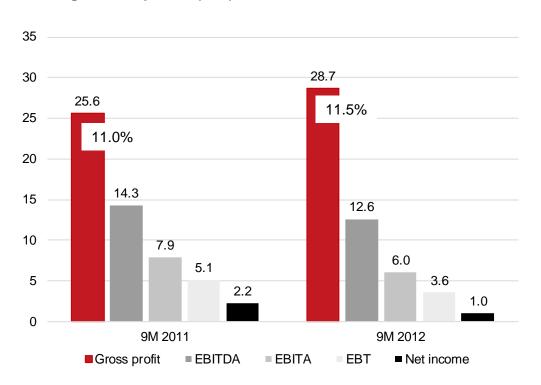
- Most of the one-off expenses occurred at the Holding level
- Reinforcement of central control and services



Earnings development

Earnings figures below gross profit burdened by one-off costs

Earnings development (€m)



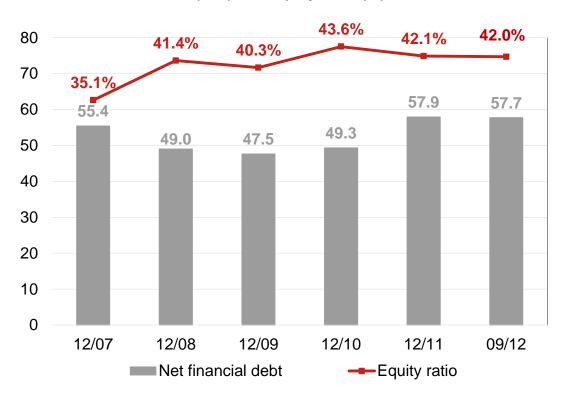
- Gross margin increased by 0.5 percentage points
- All other earnings figures are depressed because of one-off expenses in the amount of €3.14 million



Well-balanced liability side

Comfortable equity base

Net financial liabilities (€m) and equity ratio (%)



^{* 2007 – 2010} includes payments for acquisitions of € 40 million

- Financing structures
- Germany: €43 million syndicated loan
- USA: \$ 20 million credit facility
- Rest of Europe: real estate financing and revolving facilities
- Medium-term liquidity safeguarded
- Provides scope for growth
- Equity ratio stable at 42 %
- Equity of €98.3 million
- Equity per share stands at €2.25



Plan 2012

- Planned revenues 2012 between €315 and €330 million
 - Revenues are expected at the upper end of the range
- Planned Group-EBITA 2012 between € 12 and € 14 million
 - before one-off expenses of up to €4.5 million predominantly in connection with the €26 million action for damages against former managers of the Company
- Investments of around €8 million are expected



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Deufol Share

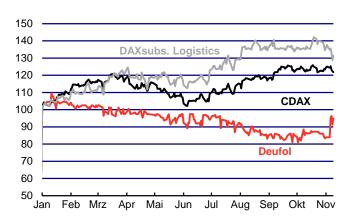


Price at Nov. 9, 2012	€0.924
High / Low (1 year)	€1.13/€0.78
Market capitalization	approx. €40.5 million
Reuters / Bloomberg	LOIG.DE / LOI GR
ISIN	DE0005101505
Number of shares (as of Oct. 31, 2012)	43,773,655
Shareholder structure	see table
Stock category	Bearer shares (Registered Shares to be introduced in 2012)
Market segment	Regulated Market (Prime Standard)
Indices	CDAX, DAXsector Transp. & Log., Classic All Share, Prime All Share
Designated Sponsor	ICF Kursmakler AG
Daily trading vol. (ø 2012)	24,370

Shareholder structure (as of November 9, 2012)						
	number	per cent				
Detlef W. Hübner	23,488,568	53.66				
Dr. Tillmann Blaschke	129,800	0.30				
Other shareholders	20,155,287	46.04				
Subscribed capital	43,773,655	100.00				

Performance of Deufol shares

indexed, in %, January 1 to November 9, 2012





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Management Structure SE

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Future Board Members Deufol SE

Executive Members:

Detlef W. Hübner

Responsibilities: Global Strategy, Operations



Dr. Tillmann Blaschke

Responsibilities: Legal & Compliance, Accounting, Tax & Treasury, Business Finance, Business Dev. & Customer Relations, Marketing & Communication



Dennis Hübner

Responsibilities: Production, Operational Excellence & Quality, Human Resources, IT-Services



Non-executive Members:

Helmut Olivier

Member of the Supervisory Board of Deufol AG since May 2001.



Wulf Matthias

Managing Director at the Bank Sarasin AG.



Prof. Dr. Wolfgang König

Executive Director at the House of Finance of the Goethe University in Frankfurt.



Dr. Helmut Görling

Founder and owner of attorney company Görling Acker & Partner.



Management Structure SE



World Board

Detlef W. Hübner

Strategy, Global Operations

Manfred Weirich

Europe North

Alessandro Olivieri

Italy, France

Dr. Tillmann Blaschke

Legal, Finance, Business Development, Customer. Relations, Marketing & Comm.

Jürgen Schmid

Europe South

Ronald Schrooten

Benelux

Dennis Hübner

Production, Operational Excellence, Quality, Human Resources, IT-Services

Bill Morgan

North America, Marketing

Vitezslav Dovrtel

Europe East

Jens Hof

Purchasing, Property, Admin & Support

Ron MacDougall

North America, Business Development

Frank Ghesquiere

Asia

The Deufol SE-World Board will meet once a quarter. The members drive and coordinate:

- International Strategies & Initiatives
- International Best Practice Sharing
- International Business Development & Customer Relations
- International Operations-Optimization (Operational Excellence)
- International IT-Harmonization und -Development



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Financials: Income statement

in €thousand	9M 2012	9M 2011	2011	2010	2009	2008	2007
Sales	248,466	231,798	315,190	303,026	290,053	336,748	337,737
EBITDA	12,600	14,285	19.503	20,562	16,238	24,011	20,767
EBITA	6,028	7,877	10,713	11,867	6,421	14,562	12,252
EBIT	6,028	7,877	10,713	11,867	3,810	14,562	12,252
EBT	3,547	5,119	7,382	7,532	(380)	9,911	7,868
Taxes on income	(1,887)	(1,993)	(3,510)	(2,998)	1,124	2,458	(3,959)
Income from continuing operations	1,660	3.126	3.872	4.534	744	12.369	3.909
Loss from discontinued operation	(283)	(469)	(3.261)	(1.227)	_	_	_
Income for the period	1,377	2,657	611	3,307	744	12,369	3,909
thereof noncontrolling interests	364	419	522	380	375	884	1,151
thereof equity holders of parent	1,013	2,238	89	2,927	369	11,485	2,758
Earnings per share (€)	0,023	0.051	0.002	0.067	0.008	0.257	0.065
Dividend per share (€)	0.03	0.03	0.03	0.03	0	0.07	0
Cost of materials	61,448	54,282	79,222	65,921	71,352	68,118	61,751
Personnel costs	73,340	70,781	92,476	88,808	94,415	104,299	104,442



Financials: Asset structure

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in €thousands	9M 2012	9M 2011	2011	2010	2009	2008	2007
Current assets	89,935	79,609	86.689	76,746	81,496	80,288	88,653
Noncurrent assets	144,350	147,651	146.660	150,136	154,520	159,128	148,463
Balance sheet total	234,285	227,260	233.349	226,882	236,016	239,416	237,116
Current liabilities	77,030	78,013	75.652	83,184	87,277	76,773	84,134
Noncurrent liabilities	59,252	48,291	59.361	44,722	53,612	63,612	69,712
Equity	98,343	99,956	98.336	98,976	95,127	99,031	83,270
Equity ratio (%)	41.98	43.98	42.14	43.62	40.31	41.36	35.12
Financial liabilities	79,330	73,676	79.620	78,186	78,817	76,119	79,305
Working capital (ex cash)	26,248	22,718	25,993	15,524	10,297	21,077	16,887
thereof inventories	14,697	14,465	12,276	12,366	11,688	11,497	14,242
thereof trade receivables	48,098	45,655	49,037	37,834	44,282	43,874	53,477
thereof trade payables	31,253	28,780	28,971	25,926	26,084	23,893	32,567



Cash flow / Investments / Liquidity

in €thousands	9M 2012	9M 2011	2011	2010	2009	2008	2007
Cash flow from operating activities	10,293	4,525	4,623	19,924	15,060	15,663	16,025
Cash flow from investment activities	(1,980)	(696)	(364)	(4,419)	(2,806)	(464)	(24,831)
Cash flow from financing activities	(7,240)	(12,260)	(9,768)	(13,546)	(9,499)	(15,678)	9,798
Investment in property, plant and equipment	5,776	4,489	7,270	8,056	6,689	7,197	5,243
Investment in other intangible assets	53	111	625	241	454	1,747	180
Cash and cash equivalents	12,456	8,494	11,416	16,811	14,853	12,143	12,708
Net financial liabilities	57,738	54,210	57,912	49,290	47,524	48,950	55,391



Financials: Ratios

	9M 2012	9M 2011	2011	2010	2009	2008	2007
Investment ratio (%) 1)	2.3	1.9	2.3	2.7	2.3	2.1	1.6
Operating cash flow / investments (%) 2)	176.6	98.4	58.6	240.1	210.8	175.1	295.5
Interest cover 3)	1.8	2.1	2.1	2.1	1.2	2.2	2.1
Asset cover ratio II (%) 4)	128.4	120.6	128.2	114.4	117.8	121.0	118.0
Current ratio (%) 5)	117.3	102.0	114.6	92.3	93.4	104.6	105.4
Financial liabilities / equity (%) ⁶⁾	87.9	80.7	88.6	86.7	91.1	80.4	94.8
Net financial liabilities / EBITDA 7)	3.2	2.8	3.0	2.4	2.9	2.0	2.7

- 1) Ratio of investments on property, plant and equipment to revenue
- 2) Net cash provided by operating activities / (investments on property, plant and equipment + other intangible assets)
- 3) (EBITA + finance income) / finance costs
- 4) (Equity + noncurrent liabilities) / fixed assets (property, plant & equipment + intangible assets + financial assets)
- 5) (Cash and cash equivalents + current receivables + inventories) / current liabilities
- 6) Financial liabilities / (Equity deferred tax assets + deferred tax liabilities)
- 7) (Financial liabilities financial receivables cash and cash equivalents) / EBITDA; per 9M trailing 12 months



Segment data: Germany*

in €thousand	9M 2012	9M 2011	9M 2010
Sales	134,442	129,002	119,336
EBITDA	8,555	6,884	8,776
EBITA	8,795	2,836	6,310
EBT	5,384	2,970	5,597
Assets	109,703	99,987	95,340
Financial liabilities	23,308	30,560	25,797
Other debt	66,553	48,305	46,372
Investments	1,058	1,604	1,441

^{*} figures without holding company



Segment data: Rest of Europe

in €thousand	9M 2012	9M 2011	9M 2010
Sales	62,306	65,009	62,080
EBITDA	6,324	7,514	5,382
EBITA	4,018	5,340	3,153
EBT	3,968	5,307	3,093
Assets	67,976	68,297	70,713
Financial liabilities	18,402	21,586	24,241
Other debt	19,552	19,277	20,135
Investments	851	1,124	1,026



Segment data: USA / Rest of the World

in €thousand	9M 2012	9M 2011	9M 2010
Sales	51,476	37,567	43,485
EBITDA	2,951	1,527	2,182
EBITA	1,747	565	561
EBT	(90)	(1,354)	(1,582)
Assets	42,712	36,624	34,452
Financial liabilities	47,784	42,913	39,325
Other debt	15,135	9,793	8,792
Investments	3,805	1,656	704



Contact

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Many factors could cause the actual results to be materially different from those that may be expressed or implied by such statements.

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